

**Application for Membership
Transportation Planning Organization (TPO)
Citizen Advisory Committee (CAC)**

Name: Steven Place

Organization (if applicable): _____

Address: 104 Lake Lorraine Circle

City/State/Zip: Shalimar, FL 32579

Phone (Home/Cell/Business): 8505983385

E-Mail: steven@iwomail.com

Race/Ethnicity (optional): _____

Check the box that applies:



I am applying for new membership.

I am a returning committee member. My information is still current.

(by checking this box there is no need to complete a new application.)

My reasons for wanting to be involved in this committee are:

I'd like to help my community.

Potential conflicts of interest:

None

(These affiliations do not necessarily prohibit you from being on a committee. This information is only requested to insure that potential committee members do not have a conflict of interest.)

Information provided in this document becomes a public record.

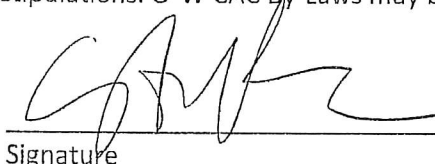
Please read and confirm your understanding of the following:

- A voting membership may be attained in one of the following ways:
 - A citizen of the TPO study area may be nominated for membership by a TPO member, local government, or other organizations and be approved by the TPO; or
- CAC members shall not be elected officials or employees of public or private agencies directly involved in transportation or land-use planning.
- Any member who expects to be absent from a meeting shall inform the TPO staff as soon as practicable to receive an excused absence. If a member is consistently absent without an excused absence, the CAC may recommend to the TPO that the member be removed from the CAC. Three consecutive unexcused absences by a member shall be grounds for such recommendation.
- CAC citizen members are expected to attend meetings in the planning area by their own means. The meeting facilities meet all ADA requirements
- CAC members must be legal U.S. citizens and residents of the TPO study area.
- CAC citizen members are approved by the TPO and members serve at the pleasure of the TPO.
- The TPO conducts an **annual review** of advisory committee membership.
- To serve on the CAC, the applicant must have attended a committee meeting, be recommended for approval by the committee, and attend the TPO meeting where they will be presented for membership (when scheduling permits) and be approved by the TPO. Both the committee members and TPO members may ask questions of the proposed new committee applicant. The advisory committee members may be removed at any time by the TPO.

I have been given the opportunity to review the above information, read the by-laws, and I understand and will comply with all stipulations. O-W CAC By-Laws may be found at www.ecrc.org/OWTPO.

Steven Place

Printed Name



Signature

9/1/25

Date

I understand that refusal to sign will result in the termination of the application to serve on either committee.

For questions concerning this application, please contact Gabrielle McVoy at (850) 332-7976 x 200.

Persons needing a special accommodation to participate in an advisory committee meeting should contact the Marketing Department at Marketing@ecrc.org.

Please complete the attached background form or attach a recent resume.
(A completed background form or resume must accompany this application.)



Staff to TPO

Background Form
(To be used if a resume is not available)

Name: Steven Place

Address: 104 Lake Lorraine Circle

City/State/Zip: Shalimar, FL 32579

Phone (Home/Cell/Business): 850.598.3385

E-Mail: steven@iwomail.com

Community Involvement:

Involved in my daughter's school.

Contributor for Traders 4 A Cause

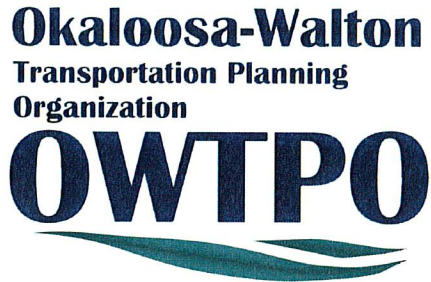
Work Experience:

Financial publisher, 2009 - 2025

I provide actionable insights about the financial markets to subscribers. Also consult with institutional capital and publicly traded companies.

Education:

University of Central Florida, BS Electrical Engineering, 2007



**Application for Membership
Transportation Planning Organization (TPO)
Citizen Advisory Committee (CAC)**

Name: Megan Harrison

Organization (if applicable): Walton Area Chamber of Commerce

Address: 63 South Centre Trail

City/State/Zip: Santa Rosa Beach, FL 32459

Phone (Home/Cell/Business): 850.267.0683

E-Mail: ceo@waltonareachamber.com

Race/Ethnicity (optional): _____

Check the box that applies:



I am applying for new membership.

I am a returning committee member. My information is still current.

(by checking this box there is no need to complete a new application.)

My reasons for wanting to be involved in this committee are:

My reasons for wanting to be involved in this committee are to support thoughtful transportation planning that meets the needs of our growing communities.

I have seen firsthand how safe, efficient, and accessible transportation infrastructure impacts residents, businesses, and workforce development.

I want to bring a balanced, community-focused perspective to help ensure our region's infrastructure supports long-term growth and quality of life and place.

Potential conflicts of interest:

I am not aware of any potential conflicts of interest.

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- Any member who expects to be absent from a meeting shall inform the TPO staff as soon as practicable to receive an excused absence. If a member is consistently absent without an excused absence, the CAC may recommend to the TPO that the member be removed from the CAC. Three consecutive unexcused absences by a member shall be grounds for such recommendation.
- CAC citizen members are expected to attend meetings in the planning area by their own means. The meeting facilities meet all ADA requirements
- CAC members must be legal U.S. citizens and residents of the TPO study area.
- CAC citizen members are approved by the TPO and members serve at the pleasure of the TPO.
- The TPO conducts an **annual review** of advisory committee membership.
- To serve on the CAC, the applicant must **have attended a committee meeting, be recommended for approval by the committee, and attend the TPO meeting where they will be presented for membership (when scheduling permits) and be approved by the TPO.** Both the committee members and TPO members may ask questions of the proposed new committee applicant. The advisory committee members may be removed at any time by the TPO.

I have been given the opportunity to review the above information, read the by-laws, and I understand and will comply with all stipulations. O-W CAC By-Laws may be found at www.ecrc.org/OWTPO.

Megan R Harrison

Printed Name

Megan R Harrison

Signature

9.9.2025

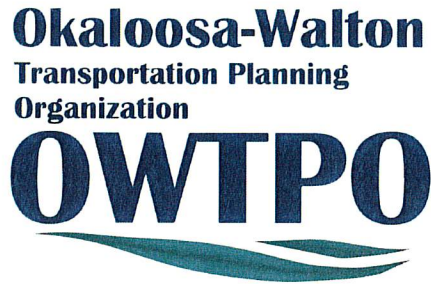
Date

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Please complete the attached background form or attach a recent resume.
(A completed background form or resume must accompany this application.)



**Application for Membership
Transportation Planning Organization (TPO)
Citizen Advisory Committee (CAC)**

Name: Celeste Cobena

Organization (if applicable): _____

Address: 412 Hilltop Dr

City/State/Zip: Santa Rosa Beach, FL 32459

Phone (Home/Cell/Business): 850-267-2227

E-Mail: soappedaler@gmail.com

Race/Ethnicity (optional): _____

Check the box that applies:



I am applying for new membership.



I am a returning committee member. My information is still current.

(by checking this box there is no need to complete a new application.)

My reasons for wanting to be involved in this committee are:

Have lived in Santa Rosa Beach since 1991 and have seen the population grow and the need for transportation both in roads and bicycle pedestrian facilities. Have attended several TPO meetings.

Potential conflicts of interest:

none

(These affiliations do not necessarily prohibit you from being on a committee. This information is only requested to insure that potential committee members do not have a conflict of interest.)

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 - A citizen of the TPO study area may be nominated for membership by a TPO member, local government, or other organizations and be approved by the TPO; or
- CAC members shall not be elected officials or employees of public or private agencies directly involved in transportation or land-use planning.
- Any member who expects to be absent from a meeting shall inform the TPO staff as soon as practicable to receive an excused absence. If a member is consistently absent without an excused absence, the CAC may recommend to the TPO that the member be removed from the CAC. Three consecutive unexcused absences by a member shall be grounds for such recommendation.
- CAC citizen members are expected to attend meetings in the planning area by their own means. The meeting facilities meet all ADA requirements
- CAC members must be legal U.S. citizens and residents of the TPO study area.
- CAC citizen members are approved by the TPO and members serve at the pleasure of the TPO.
- The TPO conducts an **annual review** of advisory committee membership.
- To serve on the CAC, the applicant must have attended a committee meeting, be recommended for approval by the committee, and attend the TPO meeting where they will be presented for membership (when scheduling permits) and be approved by the TPO. Both the committee members and TPO members may ask questions of the proposed new committee applicant. The advisory committee members may be removed at any time by the TPO.

I have been given the opportunity to review the above information, read the by-laws, and I understand and will comply with all stipulations. O-W CAC By-Laws may be found at www.ecrc.org/OWTPO.

Celeste Cobena



8/28/25

Printed Name

Signature

Date

I understand that refusal to sign will result in the termination of the application to serve on either committee.

For questions concerning this application, please contact Gabrielle McVoy at (850) 332-7976 x 200.

Persons needing a special accommodation to participate in an advisory committee meeting should contact the Marketing Department at Marketing@ecrc.org.

Please complete the attached background form or attach a recent resume.
(A completed background form or resume must accompany this application.)

Celeste Cobena

Born New Orleans, Louisiana May 19, 1959

Received Bachelor of Science Degree in Geology University of Southwestern Louisiana, 1981

Worked for Atlantic Richfield as Exploration Geologist until 1987

Received Master of Science Degree Geology University of Southwestern Louisiana, 1990

Moved to Santa Rosa Beach, Florida 1991.

Worked at Seaside Associated stores as manager of outdoor market 1991-1995

Participated in South Walton Conservation and Trust Conservation and Recreation task Force

- Conceptualized and actively participated in the implementation the Greenway Trail System in South Walton. This includes the Eastern Lake Trails, the Longleaf Trail System and the Butler School Connector Trail. 1993

Chair of Beach to Bay Connection Inc 501(c) 1996-present

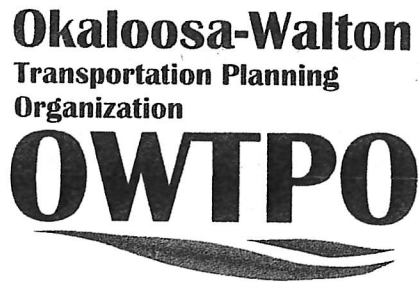
Served on every Topsail Hill Preserve State Park Unit Management plan committee and every Point Washington State Forest Unit Management Plan Committee and several Grayton Beach State Park Unit Management Plan Committees.

Walton County Tourist Development Council Beach Renourishment Committee- 2004

Served on the Walton County Customary Use Advisory Committee. 2017

Owner The Soap Pedaler, handmade soap business, since 1999.

412 Hilltop Dr
Santa Rosa Beach, Florida 32459
850-267-2227



**Application for Membership
Transportation Planning Organization (TPO)
Citizen Advisory Committee (CAC)**

Name: Amy Jamieson

Organization (if applicable): CAC TPO

Address: 211 Chateaugay St NW

City/State/Zip: Fort Walton Beach, FL 32548

Phone (Home/Cell/Business): 850-240-4669

E-Mail: dreams@gnt.net

Race/Ethnicity (optional): _____

Check the box that applies:

☐

I am applying for new membership.

☒

I am a returning committee member. My information is still current.

(by checking this box there is no need to complete a new application.)

My reasons for wanting to be involved in this committee are:

To continue my commitment to our communities to do what I can on making a difference

Potential conflicts of interest:

None

(These affiliations do not necessarily prohibit you from being on a committee. This information is only requested to insure that potential committee members do not have a conflict of interest.)

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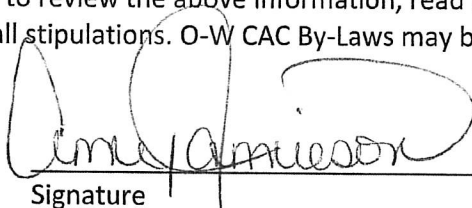
Please read and confirm your understanding of the following:

- A voting membership may be attained in one of the following ways:
 - A citizen of the TPO study area may be nominated for membership by a TPO member, local government, or other organizations and be approved by the TPO; or
- CAC members shall not be elected officials or employees of public or private agencies directly involved in transportation or land-use planning.
- Any member who expects to be absent from a meeting shall inform the TPO staff as soon as practicable to receive an excused absence. If a member is consistently absent without an excused absence, the CAC may recommend to the TPO that the member be removed from the CAC. Three consecutive unexcused absences by a member shall be grounds for such recommendation.
- CAC citizen members are expected to attend meetings in the planning area by their own means. The meeting facilities meet all ADA requirements
- CAC members must be legal U.S. citizens and residents of the TPO study area.
- CAC citizen members are approved by the TPO and members serve at the pleasure of the TPO.
- The TPO conducts an **annual review** of advisory committee membership.
- To serve on the CAC, the applicant must **have attended a committee meeting, be recommended for approval by the committee, and attend the TPO meeting where they will be presented for membership (when scheduling permits) and be approved by the TPO.** Both the committee members and TPO members may ask questions of the proposed new committee applicant. The advisory committee members may be removed at any time by the TPO.

I have been given the opportunity to review the above information, read the by-laws, and I understand and will comply with all stipulations. O-W CAC By-Laws may be found at www.ecrc.org/OWTPO.

Amy Jamieson

Printed Name


Signature

10/3/2025

Date

I understand that refusal to sign will result in the termination of the application to serve on either committee.

For questions concerning this application, please contact Gabrielle McVoy at (850) 332-7976 x 200.

Persons needing a special accommodation to participate in an advisory committee meeting should contact the Marketing Department at Marketing@ecrc.org.

Please complete the attached background form or attach a recent resume.
(A completed background form or resume must accompany this application.)

Background Form
(To be used if a resume is not available)

Name: Amy Jamieson

Address: 211 Chateaugay St NW

City/State/Zip: Fort Walton Beach, FL 32548

Phone (Home/Cell/Business): 850-240-4669

E-Mail: dreams@gnt.net

Community Involvement:

Okaloosa/Walton County CAC TPO, MADD, FT Waton Beach Chamber of Commerce, Hurlburt Field Chapel

Work Experience:

Real Estate Broker

Hurlburt Field Contractor

Education:

High School, Some college, Professional Standards, Many, many professional classes and individual
classes and seminars



**Application for Membership
Transportation Planning Organization (TPO)
Citizen Advisory Committee (CAC)**

Name: Kirby Locklear

Organization (if applicable): _____

Address: 13 Windsor Lane NE

City/State/Zip: Fort Walton Beach, FL 32547-1744

Phone (Home/Cell/Business): 850-217-6103

E-Mail: kirby.locklear@cox.net

Race/Ethnicity (optional): American Indian

Check the box that applies:

- ☒ I am applying for new membership.
☐ I am a returning committee member. My information is still current.
(by checking this box there is no need to complete a new application.)

My reasons for wanting to be involved in this committee are:

As an ex-city council member, I try to stay up to speed to area transportation issues. I can contribute my experience to the CAC/TPO

Potential conflicts of interest:

None

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- A voting membership may be attained in one of the following ways:
 - A citizen of the TPO study area may be nominated for membership by a TPO member, local government, the CAC, or other organizations and be approved by the TPO; or
 - A citizen of the TPO study area may directly petition the CAC for nomination for membership and be approved by the TPO.
- CAC members shall not be elected officials or employees of public or private agencies directly involved in transportation or land-use planning.
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I have been given the opportunity to review the above information, read the by-laws, and I understand and will comply with all stipulations. O-W CAC By-Laws may be found at www.ecrc.org/OWTPO.

Kirby Locklear

Printed Name



Signature

17 Jan 2025

Date

I understand that refusal to sign will result in the termination of the application to serve on either committee.

For questions concerning this application, please contact Gabrielle McVoy at (850) 332-7976 x 200.

Persons needing a special accommodation to participate in an advisory committee meeting should contact Gabrielle McVoy at (850) 332-7976 x 200 or e-mail at gabrielle.mcvoy@ecrc.org.

Please complete the attached background form or attach a recent resume.
(A completed background form or resume must accompany this application.)

KIRBY R. LOCKLEAR

850-863-5311 Home
850-217-6103 Mobile/Text
Kirby.locklear@cox.net

EDUCATION: M.S., Environmental Science, University of West Florida, Pensacola, FL, 2009
M.A., Management, Webster University, St Louis, MO., 1990
B.S., General Studies, United States Air Force Academy, CO, 1978

EMPLOYMENT HISTORY:

CANVAS Inc	Oct 21 – Mar 23	SE4, Project Engineer
City of Fort Walton Beach	Apr 19 – Mar 23	Elect City Council Member
Bevilacqua Research Corporation (BRC)	Aug 16 – 30 Sep 21	E4, (Program Engineering)
Jacobs Technology	Dec 10 – Aug 16	E4SE, (Program Engineering)
Jacobs Technology	Oct 00 – Dec 10	Engineer Level 3, (Test Engineer)
Veridian Engineering	Jul 00 - Oct 00	Business Development
USAF	Jun 78 – Jul 00	USAF Officer

EXPERIENCE:

1 Aug 23 – Present: Okaloosa County School System Substitute Teacher

1 Apr 23 – Present: Retired

Apr 19 – Mar 23: Elected City of Fort Walton Beach Council Member. Fort Walton Beach, FL. Responsible to provide guidance to the city staff to develop a budget to meet the needs for a full service municipality. Annual budgets were is designed to meet the highest standards of municipal budgeting. This budget continues the City's commitment of providing high quality services in a cost-controlled manner, developing an assortment of revenues to fund programs and maintaining prudent cash reserves. The budget emphasizes sound fiscal management and sustainability to achieve the goals established by citizens, City Council, and staff. The FY 2022-23 budget of \$57,153,201 all the while reducing the property tax rate.

Oct 21 – Mar 23: Canvas Inc / TMAS II, 417th Flight Test Squadron (FLTS), Eglin AFB FL. When BRC did not win the TMAS II contract, I was hired with CANVAS to continue with Projecting Engineer (job title renamed) duties after CANVAS assumed control of the TMAS II Platform contract. Manages on average 38 programs with an average monthly balance over \$19 million. Assumed responsibility to track all Fixed Wing developmental test programs. The average cost estimates total over \$85 million. The duties listed below continued. In addition to the programs worked as a BRC employee (listed below), performed Project Engineer duties for the following: Large Aircraft Wash Facility; Program Office Early Test and Engineering Support; C-130K/J Station Keeping Equipment (SKE); EC-130J Global Positioning System (GPS) Hardening; C-130J Communication Modernization Upgrade Phase 2 (CMU 2); C-130J Heads Up Display Enhance Visual System (HUD EVS); C-130J Shift 5; KC-46/AC-130J Air Refueling Certification; MC-130J Amphibious Capability (MAC); EC-130J Link 16; C-130J Block Cycle Echo, Operational Flight Program (BC E OFP); C-130 Joint Deployment Package (JDAP); HC-130J Link 16; US and India C-130 Air-Launch Off Board Operations (ALOBO); C-130 Magnetic Navigation; AC-130J Airborne High Energy Laser (AHEL); United States Special Operations Command (USSOCOM) Pathfinder Demonstrations; USSOCOM Armed Overwatch Aircraft Developmental Test and Evaluation; United States Department of Agriculture Specialized Containers. Termination position upon retirement.

Aug 16 – Sep 21: Bevilacqua Research Corporation (BRC) / TMAS I, 417th Flight Test Squadron (FLTS), Eglin AFB FL. Continued with Programming Engineer duties after BRC assumed control of the TMAS Platform contract. Manages on average 37 programs with an average monthly balance over \$13 million. Assumed responsibility to track all Fixed Wing developmental test programs. The average cost estimates total over \$67 million. Develops and submits cost estimates, Statements of Capabilities, and Test Directives for numerous programs. Coordinated new and amended AF Project Orders to fund 417 FLTS assigned projects. Coordinates the purchase and aircraft supply parts requests to ensure continued test operations. Provide inputs for the monthly Program Management Review (PMR). Travels to attend Initial Contact Meetings with the customer. Key Member of weekly status telecons, Safety Review Boards, Test Approval Briefs (TABs), and C-130 Integrated Test Team (ITTs) meetings. Responsible for updating, coordinating and submitting working numerous programming documents for the end-of-fiscal year close out. In addition to the programs worked as a Jacobs employee (listed below), performed Programming Engineer duties for the following: C-130J Block Upgrades 8.1; C-130H Avionics Modernization Program (AMP) Increment 1 and 2; C-130J Short Aircraft Wheel/Brake System Improvement (WBSI); HC/MC-130J

AN/AAS-54; HC/MC-130J Continuous Improvement Program (CIP) – 1; HC-130J Situational Awareness Communication (SACU); HC/MC-130J Cyber Vulnerability Assessment Program (CVPA); MC-130H/C-130H/C-130J/MC-130J Global Positioning System (GPS) Hardening Testing; HC-130J Defensive Systems Suite (DSS) Program; MC-130J Variable Speed Drogue; HC-130J Block Upgrade 7/8.1; EC-130J Modernization Programs; C-130H NP2000 Propeller and Engine Upgrade; HC-130J Retardant Delivery System (RDS); C-130H Upgrades; AC-130U, AC-130W & AC-130J developmental test programs; MC-130J / C-130J Large Aircraft Infra-Red Counter Measures testing; B-52 Instrumentation Support; and Air Force Research Laboratory demonstrations.

Dec 10 – Aug 16: Jacobs Technology, Inc. /TEAS, 413th Flight Test Squadron (FLTS), Hurlburt Field, FL. Programming Engineer; manages all test activities for the flight. Duties include program initiation and all financial actions. Develops cost accounting structure and requests startup funds. Manages test program funds and provides monthly financial data to governmental agencies. Responsible for test planning; prepares test directives. Duties include coordinating staffing and approval for test documents. Attends risk management and airborne test review/safety boards. Responsible for program close out by staffing final reports, writing test closeout letters, and disposition of residual funds. Wrote test directives for all HC/MC-130 Recapitalization (RECAP) and H-60 Operational Loss Replacement (OLR) developmental test programs. Performs programming engineer duties for the following programs: HC/MC-130 RECAP (Phases 1, 2, Reduced Vertical Separation Minima (RVSM), Optional Software Build (OSB), Large Aircraft Infrared Counter Measures (LAIRCM), Lightweight Airborne Recovery System (LARS), Buffer Boards; C-130J Block Upgrades; C-130J Weapon System Trainer (WST); C-130J Wheel/Brake System Improvement (WBSI), C-130J Winglet and Lift Distribution Control System (WLDCS) Proof of Concept; C-130J Multi-Function Control Display (MFCD) Diminishing Manufacturing Sources (DMS) Airdrop; AC-130J; Combat Rescue Helicopter (CRH); Common Support Helicopter (CSH); MC-130J Terrain Following (MCTF); H-60 OLR Increments 0, 1.5; Special Operations Forces – Tanker (SOF-T); HC-130J Upgrades; C-27J Weapons Integrated Pallet (WIP) and H-1 Helicopter Programs. Uses the following systems to accomplish daily responsibilities: Job Order Cost Accounting System (JOCAS); Test Wing Enterprise System (TWES); Test Process Tool (TPL); LiveLink; and 46 Operations Group Database. Maintains unit expertise on Earned Value Management by establishing Program Management Baselines and determining Cost and Schedule Performance indices (CPI/SPI) on over thirty programs with a budget that exceeds \$100 million. Used the 96 TW Earned Value Cost and Accounting System (EVCAS).

Oct 2000 – Dec 2010: Jacobs Technology, Inc. /TEAS, 605th Test and Evaluation Squadron (TES), Hurlburt Field, FL. Leader of the Tactics, Techniques, & Procedures (TTP) Integrated Process Team (IPT); assist the Task Leader with task management. Responsible for conducting and assisting Command and Control, Intelligence, Surveillance, and Reconnaissance (C2ISR) Follow-on Operational Test and Evaluation (FOT&E); Force Development Evaluations (FDEs); Tactics Development and Evaluations (TD&Es). Lead contractor for highly classified TD&E efforts. Assessor for Sensitive Compartmented Information Facility (SCIF) activities in Joint Experiment Force Exercise (JEFX) 2004 & 2006. Project Manager for the AFTTP 3-1.26 Tactical Employment of the Theater Air Control System and assisted the 505 OS is subsequent rewrites. Process expertise in conducting rewrite conferences, assisted the 505 OS rewrite of AFOTTP 2-3.2, Air Operations Center. Lead Contractor for the following programs: Personnel Recovery Applications Tool Kit (PRATK) FDE, Mobile Tactical Communications TD&E, and Deliberate & Crisis Action Planning and Execution Segments (DCAPES) FDE. Assistant Lead Contractor for Space Battle Management Control System (SBMCS) FDE versions 1 through 2; the Processing and Display Manager Subsystem Migration (PDS-M) FDE for missile warning; National Capital Region Integrated Air Defense (NCR-IADS) FDE, Personnel Recovery Mission Software (PRMS), and the MC-12W Project Liberty Aircraft Command and Control Integration TD&E. Test Team member for the Theater Battle Management Control System (TBMCS); the Paul Revere Multi-Sensor Command and Control Constellation test bed aircraft (B-707) - drafted the Concept of Operations (CONOPS); the Information Warfare Planning Capability (IWPC); Machine-to-Machine Targeting (M2MT) FDE; Time Critical Targeting Functionality (TCTF); Adaptive Joint C4ISR Node (AJCN); and Network Centric Collaborative Targeting (NCCT).

Jul 2000 – Oct 2000: Veridian Engineering, Northwest Florida Operations, Niceville, FL. Air Force Special Operations Command (AFSOC) Liaison and Scientific Engineering Technical and Assistant (SETA) Contract Business Development. Responsible for developing business opportunities with HQ AFSOC. Veridian was a contractor partner for Blackhawk Management Corporation supporting the SETA contract. Responsible for recruiting and drafting proposals for task order request.

Nov 1998 – May 2000: USAF HQ AFSOC, Hurlburt Field, FL. Chief, Plans and Programs. Manages United Designed Operational Capability statements (DOCs) and responsible for the management of the commands Unit Types Codes (UTCs). Managed deployment and crisis action planning for the command. Chief of Special Operations Liaison Division for Combined Joint Task Force – Southwest Asia, Esan Village, Saudi Arabia (OPERATION SOUTHERN WATCH: Southern Iraq No Fly Zone). Ran/Administered all special operations in the South West Asia (SWA) area of operations AFSOC's #1 "go-to-war" planner: responsible for deploying forces supporting Operations Southern Watch (Iraq), Northern Watch (Iraq), Desert Thunder, Desert Fox (Iraq); Operation Joint Forge (Bosnia); Operation Allied Force (Kosovo), and numerous other deployments. Keen cost-cutting eye, Under Secretary of Defense (Comptroller) awarded the Team Award for financial management initiative for reducing the cost of flying hour by (\$15 million)

Apr 1997 – Nov 1998: USAF HQ AFSOC, Hurlburt Field, FL. Chief, Fixed Wing Operations. Chief of Special Operations Liaison Division for 5th Allied Tactical Air Forces (5 ATAF) Combined Air Operations Center in Vicenza (OPERATION JOINT FORGE: Bosnia). Ran/Administered all special operations air movements in the Bosnian area of operations. Awarded the AFSOC Excellence

Award; finalist for the Chief of Staff Team Excellence Award. His team developed a command wide education program and cost analysis tool reducing the total cost of command flying hours by 10%.

Nov 1995 – Apr 1997: USAF 18th Flight Test Operations, Hurlburt Field, FL. Director of Tactics Operations. Managed a staff of 40 civilian and military personnel for the planning, development, scheduling, analysis, instrumentation, and execution of operational tests and evaluation programs. Established a center for the development and documentation of Air Force Special Operations Tactics. Managed tactics development, operational test and evaluations, and technical report writing. Authored and published the first Aircraft Tactics Manuals consisting of ten volumes covering tactics and enemy capabilities. Scheduled resources and personnel to develop tactics against state of the air infrared anti-aircraft missile systems.

Apr 1992 – Dec 1995: HC-130, 9th Special Operations Squadron, Eglin AFB, FL. Assistant Director of Operations & Chief Navigator. Assistant Operations Officer, 9th Special Operations Squadron (AFSOC), Eglin AFB, FL. Mission Commander for 9 SOS deployments to OPERATION SOUTHERN WATCH, Dhahran Saudi Arabia. Managed MC-130 Combat Shadow operations during the OPERATION UPHOLD DEMOCRACY (Haiti) in Oct 95. Achieved unprecedented 100% mission accomplishment and aircraft reliability for OPERATION PROVIDE COMFORT, providing the CJTF Commander combat ready search and rescue forces on continuous alert.

Oct 1989 – Apr 1992: HQ Military Airlift Command, Scott AFB, IL. Chief, Southwest Asia Region Plans. Responsible for deployment planning for special operations and rescue forces. Coordinated the deployment of rescue personnel to SWA to support Operations Desert Shield/Storm. Developed rescue rotation plans and deployment of a satellite receiving station to pinpoint downed aircrew members in Southwest Asia. Wrote the deliberate planning annex for the HQ MAC Programming Plan establishing the Air Force Special Operations Command.

Nov 1987 – Oct 1989: HQ Aerospace Rescue and Recovery Service, Scott AFB, IL. USAF Rescue Coordination Center Shift Supervisor. Exercised supervisory control authority for the Air Force Rescue Coordination Center. Acted as the focal point for federal search and rescue (SAR) efforts. Supervised over 800 searches and rescue missions over a two-year period contributing to saving over 100 lives. Taught professionals throughout the nation the fundamentals of how to be a Search Mission Coordinator and how to conduct large-scale search missions in any environment.

Jan 1986 – Nov 1987: Det. 1, Aerospace Rescue and Recovery Service & 71 Aerospace Rescue and Recovery Squadron, Elmendorf AFB, AK. Sr. Rescue Controller & HC-130 Rescue Navigator/Crewmember. Coordinated and controlled search and rescue activities at the unified command level within Alaska. Directed a search effort that located two overdue rafters, stranded in icy waters and deteriorating weather conditions. Two lives saved credited! Squadron Tactician: key player in the unit's "excellent" rating during the MAC/IG inspections. Ran over 90 missions with 61 lives saved.

Apr 1980 - Jan 1986: 1 Special Operations Wing & 16 Special Operations Squadron, Hurlburt Field, FL
Wing Exercise Plans Officer & Instructor Navigator - AC-130H & Assistant Chief Squadron Plans Supervised and coordinated resource allocation and planning for wing and gained reserve forces in JCS-directed contingency operations, exercises, and special projects involving special operations forces. Lead Navigator on the first AC-130H over Grenada. He directed his crew to destroy several AAA sites that threaten the success of the entire operation. Assigned as unit plans officer responsible for drafting and publishing unit deployment plans. Flew numerous highly sensitive JCS-directed missions while TDY to Panama. Awarded two Air Medals for his actions in Grenada and three in Panama. Wing's top AC-130H exercise planner. Performed the nuts and bolts detailed planning for UPWARD KEY 85 and TEAM SPIRIT 86.

Jun 1978 - Apr 1980: Initial Flight Training - various location

SECURITY CLEARANCE: Top Secret (TS) / Special Background Investigation (SBI) 28 Nov 2018.

AWARDS:

2015 - TEAS Sustained Superior Performance Award

2014 - TEAS Sustained Superior Performance Award

2013 - TEAS President Award Nominee

2013 - TEAS Sustained Superior Performance Award

2012 - TEAS Sustained Superior Performance Award

2011 - Annual Quality Team Award (HC/MC-130J Recapitalization Test Team)

2010 & 2001 - Annual TEAS Community Service Award Winner (Nominee in 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2011, 2012)

2009, TEAS Sustained Superior Performance Award

2007, Secretary of the Air Force Volunteer Excellence Award (VEA)

2005, 505 OG and 605 TES Contractor of the Year

2005, Apr-Jun, 505 OG and 605 TES Contractor of the Quarter

2004, Individual Outstanding Performance Award
2003, Apr-Jun, AFC2TIG and 605 TES Contractor of the Quarter
2002, Jul, TEAS Team of the Quarter Award, Multi-Sensor Command and Control Aircraft - Experimental
Military decorations earn in conjunction with military duty.

PROFESSIONAL TRAINING:

State of Florida Ethics Training
Level One & Two Municipalities Elected Officials Certification Training
JT-102, Multi-tactical data link Advanced Joint Interoperability Course (MAJIC), 2007
JT-105, United States Message Text Formatting (USMTF) Automated Message Preparation Course, 2007
Joint Aerospace Computer Application Course (JACAC) for the Theater Battle Management Control System (TBMCS), 2002
ACQ 101, Defense Acquisition University Acquisition Course, 2001
Joint Operations Planning & Execution (JOPES) Course, 1999
Contingency Theater Air Planning System (CTAPS) Operator Technician Course (COTC), 1997
TE 201, Defense Acquisition University Test and Evaluation Courses (TE 101/201), 1996
TE 101, Defense Acquisition University Test and Evaluation Courses (TE 101/201), 1995
Air Command and Staff College (ACSC), 1991
Contingency War Planning Course (CWPC), 1989
National Search and Rescue School, 1986
H/MC-130 Mission Qualification, 1985/1992
Squadron Officer's School, 1984
AC-130 Mission Qualification, 1980
C-130 Mission Qualification, 1980, 1992

PROFESSIONAL ASSOCIATIONS:

One Okaloosa Economic Development Council
Air Force Association (AFA)
Air Commando Association (ACA)
Command Shadow Heritage Association (CSHA)
Spectre Association

COMMUNITY INVOLVEMENT:

Fort Walton Beach City Council Member: Elected 12 March 2019 for a four-year term. Responsible for the oversight of the \$47 million annual city budget.

Economic Development Council of Okaloosa County member: community's primary organization tasked with improving the area's economy through the attraction and retention of new, diversified employment opportunities and capital investments.

Red Cross Volunteer: Trained Disaster Assessment & Emergency Operations Center operations; sits on the Emergency Staff Function (ESF) 6 - Mass Care desk for the Okaloosa County Emergency Operations Center.

Trinity United Methodist: Sunday School Class Leader and serves on the Staff/Parish Relations Board. Lay Leader; Finance Committee, and Certified Lay Servant

Thunderbird Honor Guard: Leader of an American Indian veteran color guard; presents the colors at military and community functions.

Thunderbird Intertribal Council – Vice Chairman: Promotes American Indian Cultural activities and fundraisers. Host the annual Pow-wow at the Niceville Mullet Festival ground each year in November.

Eglin & Hurlburt Native American Indian Heritage Committees: Organizes activities that celebrate Native American Heritage Observance Month (NAHOM) for both bases during the month of November.

Supports American Indian programs for area schools (Niceville HS; Destin Elementary; Navarre Elementary; Kenwood Elementary, First & Trinity United Methodist Pre-Schools.

RECEIVED

SEP 03 2025

Okaloosa-Walton
Transportation Planning
Organization

OWTPO

Application for Membership
Transportation Planning Organization (TPO)
Citizen Advisory Committee (CAC)

Name: Bill Cox

Organization (if applicable): Citizen Advisory Committee

Address: 322 Tislow Dr.

City/State/Zip: Crestview Florida 32536

Phone (Home/Cell/Business): 850-225-7959

E-Mail: cview/bil@aol.com

Race/Ethnicity (optional): _____

Check the box that applies:

- ☐ I am applying for new membership.
☒ I am a returning committee member. My information is still current.
(by checking this box there is no need to complete a new application.)

My reasons for wanting to be involved in this committee are:

This is pure public service prioritizing continuous improvement
of area transportation infrastructure.

Potential conflicts of interest:

(These affiliations do not necessarily prohibit you from being on a committee. This information is only requested to insure that potential committee members do not have a conflict of interest.)

Information provided in this document becomes a public record.



Staff to TPO

Please read and confirm your understanding of the following:

- A voting membership may be attained in one of the following ways:
 - A citizen of the TPO study area may be nominated for membership by a TPO member, local government, or other organizations and be approved by the TPO; or
- CAC members shall not be elected officials or employees of public or private agencies directly involved in transportation or land-use planning.
- Any member who expects to be absent from a meeting shall inform the TPO staff as soon as practicable to receive an excused absence. If a member is consistently absent without an excused absence, the CAC may recommend to the TPO that the member be removed from the CAC. Three consecutive unexcused absences by a member shall be grounds for such recommendation.
- CAC citizen members are expected to attend meetings in the planning area by their own means. The meeting facilities meet all ADA requirements
- CAC members must be legal U.S. citizens and residents of the TPO study area.
- CAC citizen members are approved by the TPO and members serve at the pleasure of the TPO.
- The TPO conducts an **annual review** of advisory committee membership.
- To serve on the CAC, the applicant must have attended a committee meeting, be recommended for approval by the committee, and attend the TPO meeting where they will be presented for membership (when scheduling permits) and be approved by the TPO. Both the committee members and TPO members may ask questions of the proposed new committee applicant. The advisory committee members may be removed at any time by the TPO.

I have been given the opportunity to review the above information, read the by-laws, and I understand and will comply with all stipulations. O-W CAC By-Laws may be found at www.ecrc.org/OWTPO.

Bill Cox
Printed Name

Bill Cox
Signature

8/27/2025
Date

I understand that refusal to sign will result in the termination of the application to serve on either committee.

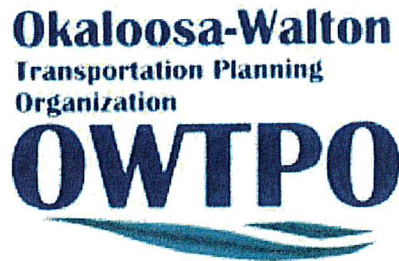
For questions concerning this application, please contact Gabrielle McVoy at (850) 332-7976 x 200.

Persons needing a special accommodation to participate in an advisory committee meeting should contact the Marketing Department at Marketing@ecrc.org.

Please complete the attached background form or attach a recent resume.
(A completed background form or resume must accompany this application.)



Staff to TPO



**Application for Membership
Transportation Planning Organization (TPO)
Citizen Advisory Committee (CAC)**

Name: _____ Chance Leavins _____

Organization (if applicable): _____

Address: _____ 871 Amso Street _____

City/State/Zip: _____ Crestview, FL 32529 _____

Phone (Home/Cell/Business): _____ 850.398.7153 _____

E-Mail: _____ Chance.leavins@gmail.com _____

Race/Ethnicity (optional): _____ White _____

Check the box that applies:

☒ I am applying for new membership.

☐ I am a returning committee member. My information is still current.

(by checking this box there is no need to complete a new application.)

My reasons for wanting to be involved in this committee are:

I have lived in Okaloosa County for over 35 years. I spent five years working professionally for local government, and I feel serving on the OWTPO would allow me to share and participate in a vital sector of local government planning.

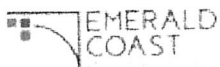
Potential conflicts of interest:

_____ None that I am aware of.

(These affiliations do not necessarily prohibit you from being on a committee. This information is only requested to insure that potential committee members do not have a conflict of interest.)

Information provided in this document becomes a public

record.



Staff to TPO

Please read and confirm your understanding of the following:

- A voting membership may be attained in one of the following ways:
 - A citizen of the TPO study area may be nominated for membership by a TPO member, local government, or other organizations and be approved by the TPO; or
- CAC members shall not be elected officials or employees of public or private agencies directly involved in transportation or land-use planning.
- Any member who expects to be absent from a meeting shall inform the TPO staff as soon as practicable to receive an excused absence. If a member is consistently absent without an excused absence, the CAC may recommend to the TPO that the member be removed from the CAC. Three consecutive unexcused absences by a member shall be grounds for such recommendation.
- CAC citizen members are expected to attend meetings in the planning area by their own means. The meeting facilities meet all ADA requirements
- CAC members must be legal U.S. citizens and residents of the TPO study area. • CAC citizen members are approved by the TPO and members serve at the pleasure of the TPO. • The TPO conducts an **annual review** of advisory committee membership.
- To serve on the CAC, the applicant must **have attended a committee meeting, be recommended for approval by the committee, and attend the TPO meeting where they will be presented for membership (when scheduling permits) and be approved by the TPO.** Both the committee members and TPO members may ask questions of the proposed new committee applicant. The advisory committee members may be removed at any time by the TPO.

I have been given the opportunity to review the above information, read the by-laws, and I understand and will comply with all stipulations. O-W CAC By-Laws may be found at www.ecrc.org/OWTPO.

Chance Leavins [Signature] 10/16/25
Printed Name Signature Date

I understand that refusal to sign will result in the termination of the application to serve on either committee.

For questions concerning this application, please contact Gabrielle McVoy at (850) 332-7976 x 200.

CHANCE LEAVINS

850-398-7153

chance.leavins@gmail.com 871 Amos St

Crestview, FL 32539

PROFILE

Operations leader with experience overseeing multi-regional teams, fleet management, budgeting, and strategic initiatives. Skilled in developing policies, improving efficiency and safety, and using data and technology to streamline operations and boost profitability.

Former Public Information Manager with expertise in branding, media relations, crisis communications, and public education campaigns. Experienced in stakeholder engagement, political communication, and large-scale event planning, with a strong background in digital media and internal/external communications.

Recognized community leader and volunteer, serving in executive nonprofit, civic, and professional leadership roles. Known for mentoring future leaders, fostering collaboration, and building high-performing teams. Committed to innovation, service excellence, and mission-focused leadership.

EXPERIENCE

Director of Operations, Adams Sanitation — 2025 - Present

- Provide executive leadership for daily operations across multiple service regions, overseeing 100+ employees and a diverse fleet of waste collection vehicles.
- Develop and implement operational strategies that improve route efficiency, customer satisfaction, safety, and profitability.
- Lead budgeting, resource allocation, staffing, and vendor management to support company growth and service quality.
- Direct cross-functional teams including Fleet Maintenance, Customer Service, Collections, Safety, and Compliance to ensure alignment with organizational goals.
- Establish and enforce policies, SOPs, and performance metrics to maintain high operational standards and regulatory compliance.
- Drive continuous improvement initiatives, leveraging data and technology (e.g., Fleetio, routing software, CRM systems) to streamline workflows and reduce costs.
- Partner with executive leadership on strategic planning, expansion initiatives, and contract negotiations with municipalities and commercial clients.
- Mentor and develop department leaders, fostering a culture of accountability, teamwork, and employee engagement.

Public Information Manager, City of Crestview — 2021-2024

- Oversaw the team responsible for content creation, marketing, and events
- Developed and implemented an external branding campaign
- Created and distributed emergency communications during natural disasters
- Liaison between the city and the press
- Procured and updated audio and video systems
- Educated elected officials on press and public relations
- Implemented successful political information campaigns on a city and county level
- Developed public education campaigns for civic engagement, environmental clean-up, opioid overdose awareness, and pedestrian safety

Digital Media Specialist, City of Crestview — 2020-2021

- Created content for multiple social media channels and website
- Implemented an internal branding campaign
- Planned events for 5,000 participants
- Created and produced a civics podcast
- Developed public-private partnerships
- Created internal training materials

VOLUNTEERISM

A Bed 4 Me, Board President — 2023 to 2025

Crestview Juneteenth Committee Member — 2022 to 2024

Chair, Crestview Chamber of Commerce Young Professionals (2023-2024)

EDUCATION

University of West Florida, Pensacola, FL - BA - Communications 2021

Northwest Florida State College, Niceville, FL, AA, 2015

PROJECTS

[Choose the View Campaign](#)

[Pedestrian Safety Campaign](#)

[Crestview Leads Podcast](#)

[CivicView Podcast](#)

AWARDS

Leadership Okaloosa Class of 2024

LEAD Crestview Class of 2022

Presidential Honor Roll (2019-2021)

SPECIAL INTERESTS

Worship Team Guitarist and Drummer, Hope City Community Church (2023-present)

Member, Crestview Chamber of Commerce Military Affairs Committee (2022- 2024)